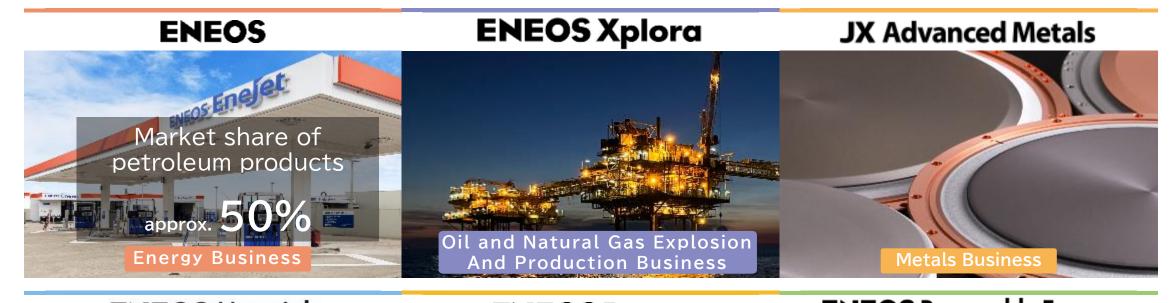
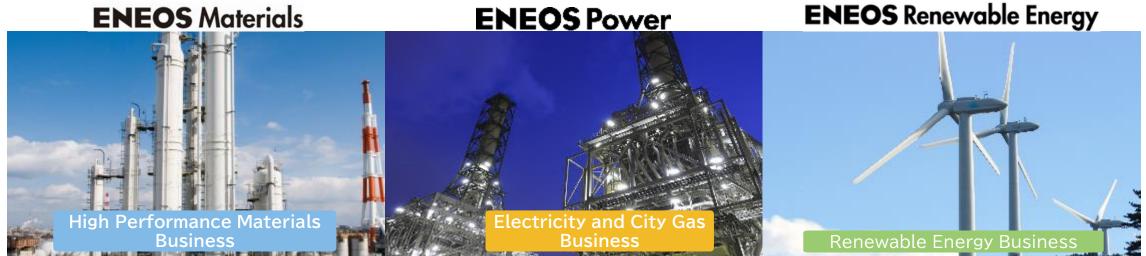
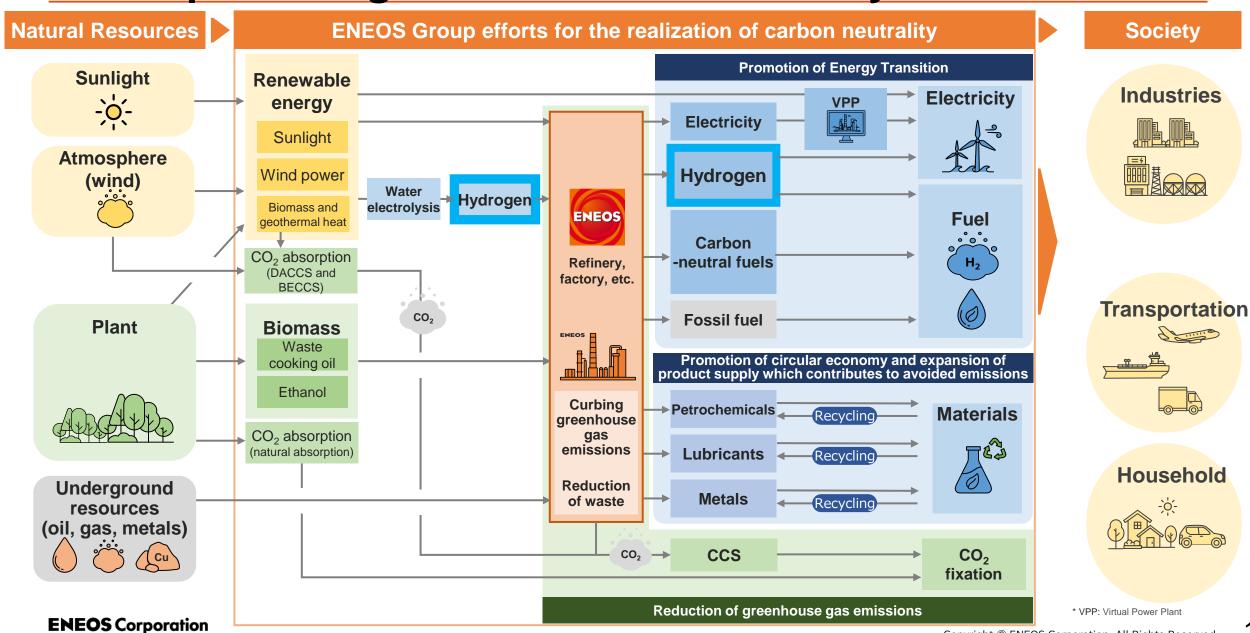
ENEOS Group Overview



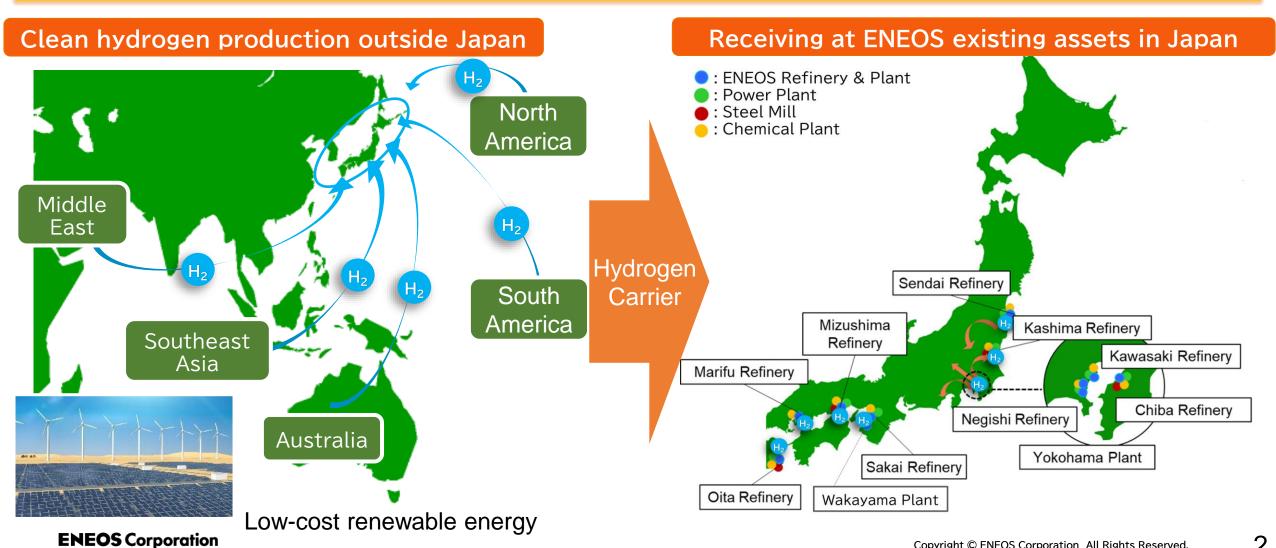


Conceptual Diagram of Carbon Neutrality Plan



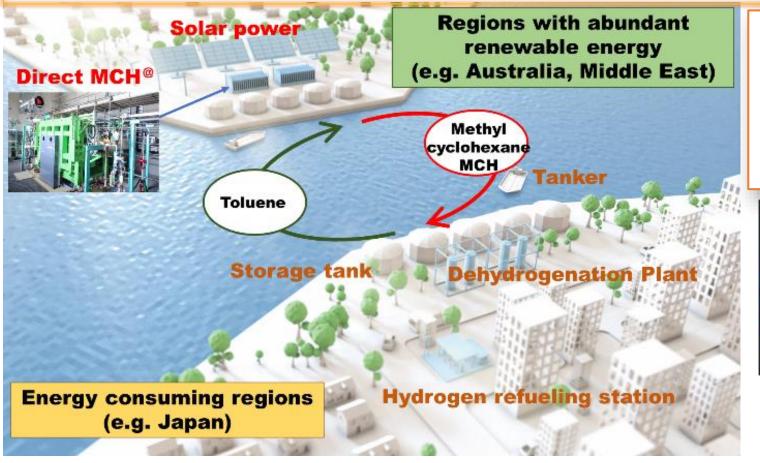
ENEOS Clean Hydrogen Supply Chain

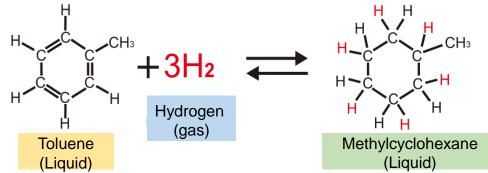
- Exploring competitive hydrogen sources, e.g. Australia, Southeast Asia and the Middle East
- Plan to utilize ENEOS refineries as hydrogen receiving terminal for Clean Hydrogen Supply Chain.



Hydrogen supply chain using toluene/MCH system

- Use MCH/Toluene, one of the Liquid Organic Hydrogen Carrier (LOHC), as carrier for hydrogen supply chain.
- Hydrogen can be converted to MCH by toluene hydrogenation process, and hydrogen can be retrieved by MCH dehydrogenation process.
- MCH / toluene are liquid at room temperature, which fit ENEOS's existing refining assets.
- ENEOS is conducting MCH supply chain development as NEDO Green Innovation fund project.



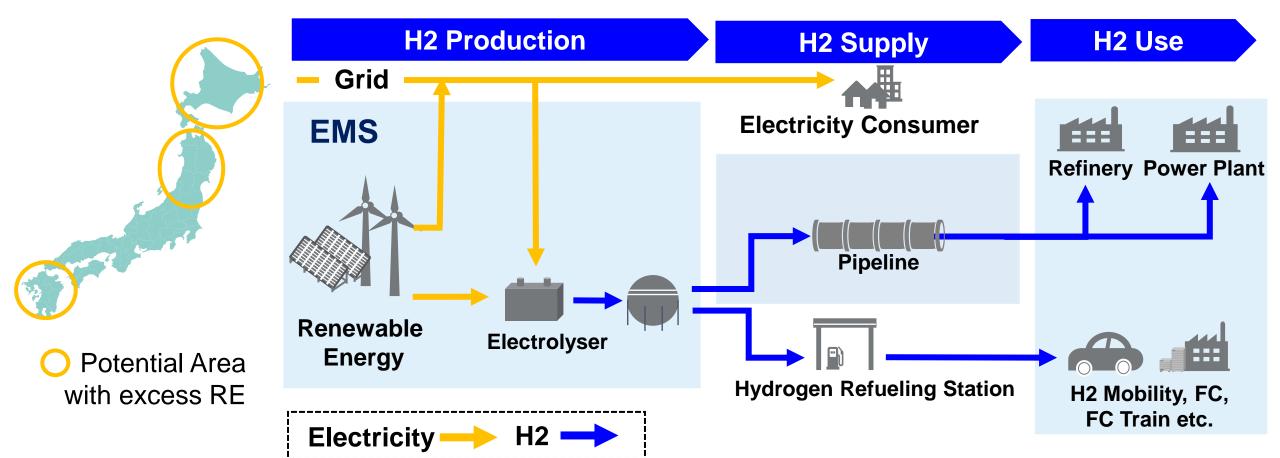




- Both liquids are similar to gasoline
- Existing infrastructure available

Local Production and Consumption Model in Japan

- Exploring local hydrogen supply chain opportunity at potential Renewable Energy excess area. (Hokkaido, Tohoku, Kyusyu)
- Studying to utilize ENEOS Hydrogen EMS (Energy Management System) to optimize hydrogen production and demand to lower hydrogen production cost.



Hydrogen Refueling Station (HRS) Network

- ENEOS started the FIRST Hydrogen Refueling Station operation from 2014.
- Now we operate 35 HRSs, out of 160 HRSs in Japan.

35 ENEOS HRS in JAPAN

Tokyo

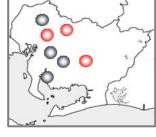
Metropolitan: 20



Kansai: 2

Chukyo: 8

ENEOS Corporation



Kyushu: 4



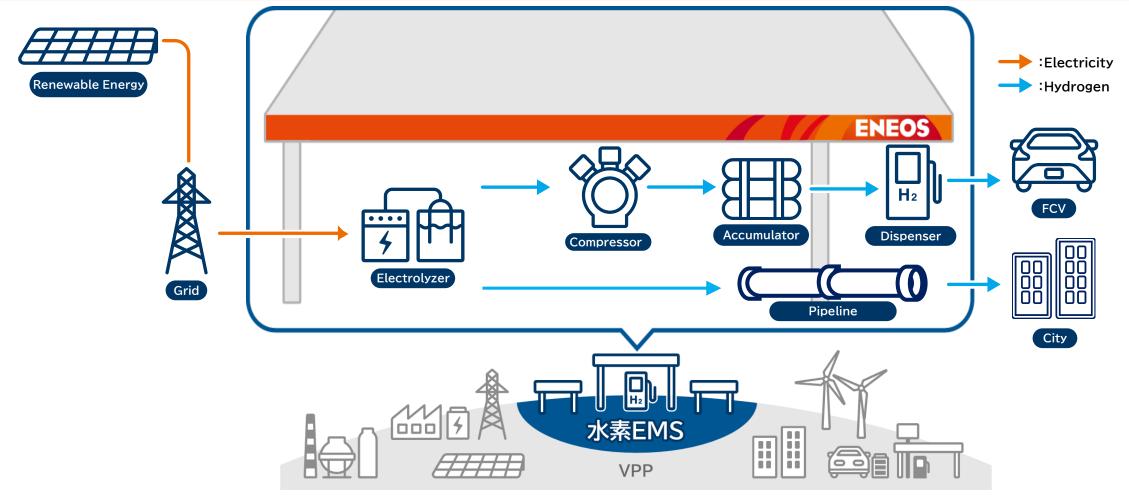






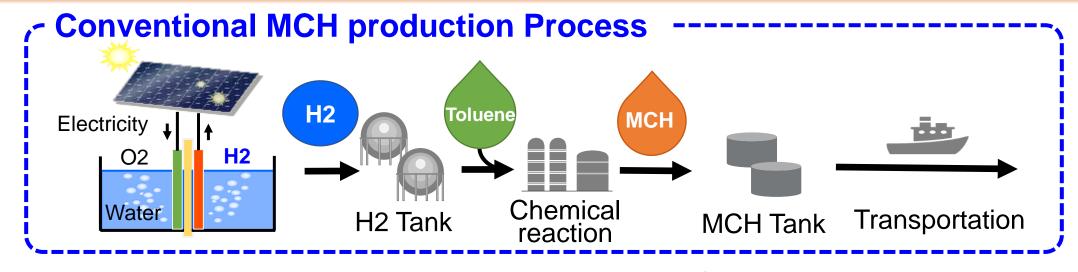
New Concept Hydrogen Refueling Station

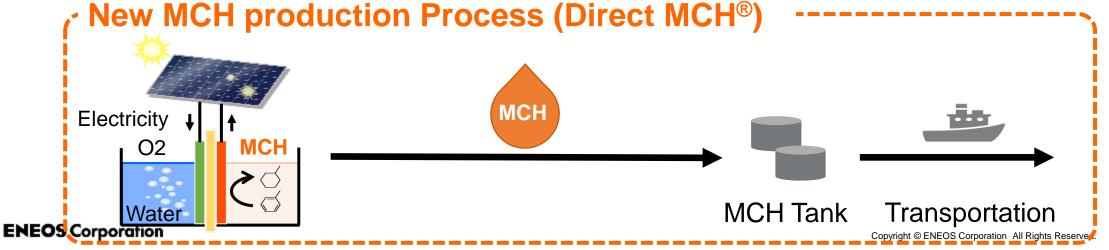
- ENEOS's Shimizu and WOVEN CITY HRSs supply hydrogen not only for FCVs, but also for home and industry
 via pipeline
- ENEOS Hydrogen EMS optimize hydrogen production, storage, and supply for customer.



Direct MCH® Process

- Direct MCH® technology helps to reduce CAPEX cost significantly, and it makes operation easier.
- This technology helps to skip Hydrogen Storage and Toluene/MCH chemical reaction process.
- ENEOS is conducting Direct MCH® technology development as NEDO Green Innovation fund project.





Technology Development Roadmap

- Medium-sized demonstration successfully completed in October 2023 at Brisbane, Australia.
- Planning to conduct large-scale demonstration from 2025, paving the way for commercialization toward 2030s.



For Sustainable Clean Hydrogen Value Chain

- As energy supplier, ENEOS play a role to support Japan's energy transition toward Carbon Neutrality
- ENEOS develops infrastructure and technology to build clean hydrogen supply chain as one of the option for decarbonization.
- Global collaboration is important key success factor to establishing sustainable hydrogen value chain.



ENEOS Efforts

Building Clean Hydrogen Supply Chain

Direct MCH® Technology
Development



Global / Domestic Collaboration

Strategic Alignment

Cost Reduction Efforts

Demand Creation





